GENERAL FUND ANALYSIS AS OF MARCH 31, 2014

	ADOPTED BUDGET FY 2014	ADJUSTED	FY 2014	YEAR-END	OVER/(<mark>UNDER)</mark> BUDGET		% OF ANNUAL		
	BUDGET FY 2014	BUDGET FY 2014	ACTUAL TO DATE	PROJECTION			BUDGET		
Beginning Fund Balance 8/31/13*: \$ 17,721,724									
REVENUES									
Property Taxes	143,651,090	143,651,090	137,706,760	143,383,403	(267,687)	(0.19%)	95.86%		
Penalties and Interest	1,232,070	1,232,070	689,134	1,425,672	193,602	15.71%	55.93%		
Sales Taxes	82,700,626	80,259,965	45,741,433	80,160,166	(99,799)	(0.12%)	56.99%		
Franchise Fees	44,059,942	42,320,291	20,488,345	42,328,689	8,398	0.02%	48.41%		
Charges for Services	28,305,849	30,730,024	14,193,300	27,896,447	(2,833,576)	(9.22%)	46.19%		
Fines and Forfeitures	13,558,677	11,874,838	6,817,201	10,867,239	(1,007,599)	(8.49%)	57.41%		
Licenses and Permits	12,057,858	12,057,858	7,003,732	13,333,296	1,275,438	10.58%	58.08%		
Intergovernmental Revenues	2,552,083	2,552,083	1,459,634	1,845,690	(706,393)	(27.68%)	57.19%		
County Participation	448,496	448,496	0	725,000	276,504	61.65%	0.00%		
Interest	400,000	400,000	(158)	400,000	0	0.00%	-0.04%		
Rents and Other	1,535,904	1,535,904	833,904	1,540,314	4,410	0.29%	54.29%		
Transfers In	20,730,894	19,180,632	11,249,142	18,945,699	(234,933)	(1.22%)	58.65%		
SIF Revenues	0	0	0	0	0	0.00%	0.00%		
Other Sources	22,380	22,380	28,486	28,486	6,106	27.28%	127.29%		
TOTAL REVENUE:	351,255,869	346,265,631	246,210,914	342,880,101	(3,385,529)	(0.98%)	71.10%		
Authorized Use of Fund Balance		1,800,000							
TOTAL	351,255,869	348,065,631	246,210,914	342,880,101					

	ADOPTED	ADJUSTED	FY 2014	YEAR-END	(OVER)/U	JNDER	% OF ANNUAL
	BUDGET FY 2014	BUDGET FY 2014	ACTUAL TO DATE	PROJECTION	BUDGET		BUDGET
EXPENDITURES							
Personal Services	269,734,481	267,253,744	155,767,587	265,179,846	2,073,898	0.78%	58.28%
Contractual Services	33,082,447	34,406,936	18,095,451	34,500,156	(93,220)	(0.27%)	52.59%
Material & Supplies	15,248,880	15,032,603	7,175,892	15,032,103	500	0.00%	47.74%
Operating Expenditures	19,670,797	19,735,985	10,840,098	20,310,064	(574,079)	(2.83%)	54.93%
Non-Operating Expenditures	5,177,732	5,891,412	4,390,088	6,086,442	(195,030)	(3.20%)	74.52%
Intergovernmental Expenditures	1,611,222	1,511,222	51,967	1,653,339	(142,117)	(8.60%)	3.44%
Other Uses	6,580,310	4,045,729	28,000	3,857,106	188,623	4.89%	0.69%
Capital Expenditures	150,000	188,000	5,345	1,900	186,100	9794.74%	2.84%
TOTAL EXPENDITURES:	351,255,869	348,065,631	196,354,428	346,620,956	1,444,675	0.42%	56.41%

Projected Ending Fund Balance

\$ 13,980,869

Additional Departmental Reductions

1,940,855 (b)

Projected Ending Fund Balance

\$ 15,921,724

PROJECTED FUND BALANCES 8/31/2014:

Fund balances as of 8/31/2013	8/31/2013 Use of Fund Balance		8/31/2014			
Assigned	\$ 800,000	\$	(800,000)	\$	-	(a)
Committed	1,000,000		(1,000,000)		-	(b)
Unassigned	15,921,724		-		15,921,724	
	\$ 17,721,724	\$	(1,800,000)	\$	15,921,724	_

⁽a) The use of \$800,000 of fund balance represents the amount of rollover (carryover) funds from fiscal year 2013 for purchase orders encumbered in the prior year.

(b) Pursuant to the 2014 Budget Resolution, Section 2, \$1,000,000 of the 2013 August 31, 2013 fund balance is first allocated to restore the reserve for claims; the City Manager is authorized to appropriate the reserve amount as part of the City Attorney's appropriation for external legal counsel, claims and litigation expenses. If provision continues for 2015 budget, such amount is required to be restored in equal amount in order to ensure that the Unassigned Fund Balance remains the same at 8/31/14.

GENERAL FUND EXPENDITURES BY CHARACTER AS OF MARCH 31, 2014

	ADOPTED	ADJUSTED	FY 2014	YEAR-END	(OVER)/	UNDER
	BUDGET FY 2014	BUDGET FY 2014	ACTUAL TO DATE	PROJECTION	BUDO	SET
PERSONAL SERVICES	269,734,481	267,253,744	155,767,587	265,179,846	2,073,898	0.78%
CONTRACTUAL SERVICES	33,082,447	34,406,936	18,095,451	34,500,156	(93,220)	(0.27%)
MATERIAL & SUPPLIES	15,248,880	15,032,603	7,175,892	15,032,103	500	0.00%
OPERATING EXPENDITURES	19,670,797	19,735,985	10,840,098	20,310,064	(574,079)	(2.83%)
NON-OPERATING EXPENDITURES	5,177,732	5,891,412	4,390,088	6,086,442	(195,030)	(3.20%)
INTERGOVERNMENTAL EXPENDITURES	1,611,222	1,511,222	51,967	1,653,339	(142,117)	(8.60%)
OTHER USES	6,580,310	4,045,729	28,000	3,857,106	188,623	4.89%
CAPITAL EXPENDITURES	150,000	188,000	5,345	1,900	186,100	9794.74%
TOTAL GENERAL FUND	351,255,869	348,065,631	196,354,428	346,620,956	1,444,675	0.42%

GENERAL FUND EXPENDITURES DEPARTMENTAL SUMMARY AS OF MARCH 31, 2014

	ADOPTED	ADJUSTED	FY 2014	YEAR-END	(OVER)/U	NDER
DEPARTMENT	BUDGET FY 2014	BUDGET FY 2014	ACTUAL TO DATE	PROJECTION	BUDG	ET
CITY ATTORNEY	3,972,007	4,827,018	3,224,928	4,740,694	86,324	1.82%
CITY DEVELOPMENT	8,339,422	8,463,335	4,683,229	8,419,750	43,585	0.52%
CITY MANAGER	2,878,517	2,835,479	1,521,817	2,832,448	3,031	0.11%
COMMUNITY & HUMAN DEVELOPMENT	463,234	444,380	156,321	579,064	(134,684)	(23.26%)
DEPARTMENT OF TRANSPORTATION	13,263,070	13,934,532	8,123,030	13,879,429	55,103	0.40%
ENGINEERING & CONSTRUCTION	4,945,303	4,898,989	2,890,715	4,896,394	2,595	0.05%
ENVIRONMENTAL SERVICES	0	0	0	0	0	0.00%
FIRE	96,234,593	95,748,575	54,720,127	95,734,196	14,379	0.02%
GENERAL SERVICES	25,014,885	25,014,885	13,397,432	25,401,058	(386,173)	(1.52%)
HUMAN RESOURCES	1,923,231	1,813,562	1,137,132	1,818,941	(5,379)	(0.30%)
INFORMATION TECHNOLOGY	10,857,641	10,479,689	6,994,669	10,517,970	(38,281)	(0.36%)
LIBRARY	8,678,313	8,628,189	4,748,721	8,594,736	33,453	0.39%
MAYOR & COUNCIL	1,346,740	1,312,241	722,015	1,303,716	8,525	0.65%
MUNICIPAL CLERK	5,058,023	5,058,023	2,770,266	5,194,212	(136,189)	(2.62%)
MUSEUMS & CULTURAL AFFAIRS	2,332,765	2,328,138	1,343,095	2,271,455	56,683	2.50%
NON-DEPARTMENTAL	20,831,538	18,561,711	8,295,660	16,910,613	1,651,098	9.76%
OFFICE OF THE COMPTROLLER	2,076,232	2,076,232	1,239,900	2,061,627	14,605	0.71%
PARKS & RECREATION	11,867,024	11,867,024	6,305,283	11,909,523	(42,499)	(0.36%)
POLICE	118,251,212	117,009,820	67,451,230	116,908,291	101,529	0.09%
PUBLIC HEALTH	6,052,614	6,052,141	2,990,991	5,976,314	75,827	1.27%
PURCHASING & STRATEGIC SOURCING	933,846	828,059	448,897	814,541	13,518	1.66%
TAX	2,159,017	2,159,017	1,082,606	2,093,122	65,895	3.15%
ZOO	3,776,642	3,724,592	2,106,364	3,762,862	(38,270)	(1.02%)
TOTAL GENERAL FUND	351,255,869	348,065,631	196,354,428	346,620,956	1,444,675	0.42%

	ADOPTED	ADJUSTED	FY 2014	PROJECTED	(OVER)/UNDER
	BUDGET FY 2014	-	ACTUAL TO DATE		BUDGET
CITY ATTORNEY					
Personal Services	2,867,546	2,701,557	1,468,792	2,620,333	81,224
Contractual Services	514,119	785,119	493,618	785,119	01,224
Material & Supplies	· ·	29,500	9,241	· ·	5,100
* *	29,500	· ·	· · · · · · · · · · · · · · · · · · ·	24,400	· · · · · · · · · · · · · · · · · · ·
Operating Expenditures	23,442	23,442	15,248	23,442	0
Non-Operating Expenditures	400,000	1,150,000	1,238,029	1,150,000	0
Intergovernmental Expenditures	0	0	0	-	0
Other Uses	137,400	137,400	0	137,400	0
Capital Expenditures	0	0	0	-	0
TOTAL	3,972,007	4,827,018	3,224,928	4,740,694	86,324
CITY DEVELOPMENT					
Personal Services	7,373,505	7,497,418	4,350,962	7,495,498	1,920
Contractual Services	595,627	577,627	233,863	576,000	1,627
Material & Supplies	146,937	146,937	74,548	146,899	38
	· ·	· ·	· ·	127,353	10,000
Operating Expenditures	113,353	137,353	23,856	· · · · · · · · · · · · · · · · · · ·	· · · · · · · · · · · · · · · · · · ·
Non-Operating Expenditures	110,000	104,000		74,000	30,000
Intergovernmental Expenditures	0	0			0
Other Uses	0	0			0
Capital Expenditures	0	0			0
TOTAL	8,339,422	8,463,335	4,683,229	8,419,750	43,585
CITY MANAGER					
Personal Services	2,717,422	2,674,384	1,424,473	2,669,323	5,061
Contractual Services	106,928	109,254	76,138	112,853	(3,599)
Material & Supplies	23,370	22,308	8,860	21,239	1,069
Operating Expenditures	30,797	29,533	12,346	29,033	500
Non-Operating Expenditures	0	0	12,510	27,033	0
Intergovernmental Expenditures	0	0			0
Other Uses	0	0			0
Capital Expenditures	0	0			0
TOTAL	*	•	1 521 015	2 922 449	*
COMMUNITY & HUMAN DEVELOPMENT	2,878,517	2,835,479	1,521,817	2,832,448	3,031
Personal Services	305,715	283,861	149,913	283,353	508
Contractual Services	12,560	12,560	622	7,810	4,750
Material & Supplies	7,550	7,550	2,396	6,500	1,050
Operating Expenditures	2,725	5,725	3,390	4,600	1,125
Non-Operating Expenditures		0			0
Intergovernmental Expenditures	134,684	134,684	0	276,801	(142,117)
Other Uses	0	0		•	0
Capital Expenditures	0	0			0
TOTAL	463,234	444,380	156,321	579,064	(134,684)
DEPARTMENT OF TRANSPORATION					
Personal Services	9,070,195	9,005,158	5,267,083	8,969,787	35,371
Contractual Services	1,978,195	2,725,895	1,695,906	2,712,805	13,090
Material & Supplies	2,164,526	2,152,325	1,146,787	2,149,237	3,088
Operating Expenditures	50,154	51,154	13,254	47,600	3,554
	· ·	· · · · · · · · · · · · · · · · · · ·	15,234	47,000	-
Non-Operating Expenditures	0	0			0
Intergovernmental Expenditures	0	*			0
Other Uses Capital Expenditures	0	0			0
• •			0.422.022	12.050.453	_
TOTAL	13,263,070	13,934,532	8,123,030	13,879,429	55,103

	ADOPTED BUDGET FY 2014	ADJUSTED RUDGET EV 2014	FY 2014 ACTUAL TO DATE	PROJECTED EXPENDITURES	(OVER)/UNDER BUDGET
ENGINEERING & CONSTRUCTION	BCDGETTT 2014	BCDGETTT 2014	ACTUAL TO DATE	EXTENDITORES	DCDGET
Personal Services	4,770,756	4,728,482	2,795,814	4,728,404	78
Contractual Services	41,670	41.670	30,436	45,282	(3,612)
Material & Supplies	95,915	91,875	43,083	85,746	6,129
Operating Expenditures	36,962	36,962	21,382	36,962	0,129
Non-Operating Expenditures	0	0	21,362	30,902	0
Intergovernmental Expenditures	0	0			0
Other Uses	0	0			0
Capital Expenditures	0	0			0
TOTAL	4,945,303	4,898,989	2,890,715	4,896,394	2,595
ENVIRONMENTAL SERVICES	4,743,303	4,070,707	2,070,713	4,070,374	2,373
Personal Services	0	0			0
Contractual Services	0	0			0
Material & Supplies	0	0			0
Operating Expenditures	0	0			0
Non-Operating Expenditures	0	0			0
Intergovernmental Expenditures	0	0			0
Other Uses	0	0			0
Capital Expenditures	0	0			0
TOTAL	0	0	0	-	0
FIRE					
Personal Services	85,352,135	84,950,172	49,261,215	85,044,468	(94,296)
Contractual Services	4,075,431	4,084,723	1,906,476	4,086,503	(1,780)
Material & Supplies	4,630,536	4,535,189	2,157,713	4,525,234	9,955
Operating Expenditures	188,742	190,742	115,584	190,242	500
Non-Operating Expenditures	1,705,519	1,705,519	1,279,139	1,705,519	0
Intergovernmental Expenditures	182,230	182,230	0	182,230	0
Other Uses		0	0	-	0
Capital Expenditures	100,000	100,000	0	-	100,000
TOTAL	96,234,593	95,748,575	54,720,127	95,734,196	14,379
GENERAL SERVICES					
Personal Services	7,072,231	7,072,231	4,018,670	7,147,865	(75,634)
Contractual Services	2,634,679	2,634,679	1,274,710	2,810,881	(176,202)
Material & Supplies	1,816,905	1,816,905	788,910	1,818,326	(1,421)
Operating Expenditures	11,202,179	11,166,179	5,567,951	11,020,775	145,404
Non-Operating Expenditures	2,288,891	2,288,891	1,747,191	2,603,211	(314,320)
Intergovernmental Expenditures	0	0			0
Other Uses	0	0			0
Capital Expenditures	0	36,000		-	36,000
TOTAL	25,014,885	25,014,885	13,397,432	25,401,058	(386,173)
HUMAN RESOURCES					
Personal Services	1,513,703	1,404,034	859,218	1,444,232	(40,198)
Contractual Services	77,050	77,050	26,010	58,114	18,936
Material & Supplies	24,745	24,745	11,757	22,068	2,677
Operating Expenditures	307,733	307,733	240,147	294,527	13,206
Non-Operating Expenditures	0	0	2.0,117	25.,527	0
Intergovernmental Expenditures	0	0			0
Other Uses	0	0			0
Capital Expenditures	0	0			
TOTAL	1,923,231	1,813,562	1,137,132	1,818,941	(5,379)
IUIAL	1,923,231	1,813,562	1,137,132	1,818,941	(5,3/9

	ADOPTED BUDGET FY 2014	ADJUSTED BUDGET FY 2014	FY 2014 ACTUAL TO DATE	PROJECTED EXPENDITURES	(OVER)/UNDER BUDGET
INFORMATION TECHNOLOGY					
Personal Services	5,664,482	5,328,619	3,126,036	5,325,126	3,493
Contractual Services	2,497,419	2,492,731	2,353,868	2,497,419	(4,688)
Material & Supplies	241,070	204,582	95,877	240,742	(36,160)
Operating Expenditures	2,454,670	2,453,757	1,415,442	2,454,683	(926)
Non-Operating Expenditures	0	0	, ,	, ,	0
Intergovernmental Expenditures	0	0			0
Other Uses	0	0			0
Capital Expenditures	0	0	3,446		0
TOTAL	10,857,641	10,479,689	6,994,669	10,517,970	(38,281)
LIBRARY					
Personal Services	6,683,235	6,594,590	3,760,337	6,541,982	52,608
Contractual Services	405,957	447,052	201,837	431,207	15,845
Material & Supplies	1,569,521	1,564,713	776,414	1,599,713	(35,000)
Operating Expenditures	19,600	21,834	10,164	21,834	(33,000)
Non-Operating Expenditures	0	0	(31)	21,034	0
Intergovernmental Expenditures	0	0	(31)		0
Other Uses	0	0			0
Capital Expenditures	0	0			0
TOTAL	8,678,313	8,628,189	4,748,721	8,594,736	33,453
MAYOR/COUNCIL	0,070,515	0,020,107	4,740,721	0,574,750	33,433
Personal Services	1,203,435	1,171,396	653,703	1,162,871	8,525
Contractual Services	52,645	52,645	37,656	52,645	0
Material & Supplies	19,660	7,500	3,449	7,500	0
Operating Expenditures	71,000	79,700	27,207	80,700	(1,000)
Non-Operating Expenditures	0	0	0	-	0
Intergovernmental Expenditures	0	0	0	-	0
Other Uses	0	1,000	0	-	1,000
Capital Expenditures	0	0	0	-	0
TOTAL	1,346,740	1,312,241	722,015	1,303,716	8,525
MUNICIPAL CLERK					
Personal Services	4,215,177	4,215,177	2,381,596	4,204,599	10,578
Contractual Services	496,887	504,187	237,693	617,497	(113,310)
Material & Supplies	26,368	27,618	7,665	27,868	(250)
Operating Expenditures	270,425	266,025	143,219	299,325	(33,300)
Non-Operating Expenditures	49,166	45,016	93	44,923	93
Intergovernmental Expenditures	0	0			0
Other Uses	0	0			0
Capital Expenditures	0	0			0
Capital Expenditures	0	0			0
TOTAL	5,058,023	5,058,023	2,770,266	5,194,212	(136,189)
MUSEUMS & CULTURAL AFFAIRS					
Personal Services	2,024,223	2,018,096	1,174,101	1,979,858	38,238
Contractual Services	192,941	189,733	78,015	177,237	12,496
Material & Supplies	51,595	56,073	34,800	50,609	5,464
Operating Expenditures	36,236	36,236	28,179	35,751	485
Non-Operating Expenditures	27,770	0			0
Intergovernmental Expenditures	0	0			0
Other Uses		28,000	28,000	28,000	0
Capital Expenditures	0	0	0	-	0
TOTAL	2,332,765	2,328,138	1,343,095	2,271,455	56,683

	ADOPTED	ADJUSTED	FY 2014	PROJECTED	(OVER)/UNDER
	BUDGET FY 2014	BUDGET FY 2014	ACTUAL TO DATE	EXPENDITURES	BUDGET
NON-DEPARTMENTAL					
Personal Services	(66,925)	(66,925)	401,503	(2,065,287)	1,998,362
Contractual Services	10,987,170	11,181,436	5,453,590	11,055,840	125,596
Material & Supplies	0	0	0,133,370	11,055,010	0
Operating Expenditures	2,998,247	3,097,735	2,317,087	3,848,486	(750,751)
Non-Operating Expenditures	470,136	470,136	123,481	379,868	90,268
Intergovernmental Expenditures	0	0	0	277,000	0
Other Uses	6,442,910	3,879,329	(0)	3,691,706	187,623
Capital Expenditures	3,112,21	2,2.2,2.2	0	2,272,74	0
TOTAL	20,831,538	18,561,711	8,295,660	16,910,613	1,651,098
OFFICE OF THE COMPTROLLER	, ,	, ,	, ,	, ,	
Personal Services	1,779,420	1,779,420	1,014,759	1,743,815	35,605
Contractual Services	265,687	267,637	212,787	284,637	(17,000)
Material & Supplies	19,425	18,675	6,302	18,675	(17,000)
Operating Expenditures	11,700	10,500	6,052	14,500	(4,000)
Non-Operating Expenditures	0	0,500	0,032	14,500	(4,000)
Intergovernmental Expenditures	0	0	0	-	0
Other Uses	0	0	0	_	0
Capital Expenditures	0	0	0	-	0
	2,076,232	-		2.061.627	
TOTAL	2,076,232	2,076,232	1,239,900	2,061,627	14,605
PARKS & RECREATION					
Personal Services	9,051,380	9,051,380	5,253,268	9,146,518	(95,138)
Contractual Services	1,743,565	1,744,565	746,744	1,716,678	27,887
Material & Supplies	748,513	745,513	229,454	734,876	10,637
Operating Expenditures	219,015	219,015	73,917	205,000	14,015
Non-Operating Expenditures	0	0	0		0
Intergovernmental Expenditures	104,551	104,551	0	104,551	0
Other Uses		0	0		0
Capital Expenditures	0	2,000	1,899	1,900	100
TOTAL	11,867,024	11,867,024	6,305,283	11,909,523	(42,499)
POLICE					
Personal Services	108,173,213	107,038,898	62,846,323	106,961,186	77,712
Contractual Services	5,224,215	5,302,046	2,386,519	5,285,546	16,500
Material & Supplies	3,260,389	3,212,188	1,602,111	3,203,578	8,610
Operating Expenditures	878,158	841,451	564,310	842,744	(1,293)
Non-Operating Expenditures	070,130	0	0	042,744	0
Intergovernmental Expenditures	715,237	615,237	51,967	615,237	0
Other Uses	0	013,237	0	015,257	0
Capital Expenditures	0	0	0		0
TOTAL	118,251,212	117,009,820	67,451,230	116,908,291	101,529
PUBLIC HEALTH	110,231,212	117,000,020	07,431,230	110,700,271	101,329
Personal Services	4,033,300	4,033,300	2,312,962	4,044,562	(11,262)
Contractual Services	700,680	697,305	288,303	706,561	(9,256)
Material & Supplies	329,505	326,257	159,112	308,043	18,214
Operating Expenditures	464,359	469,609	229,003	440,407	29,202
Non-Operating Expenditures	250	1,150	1,611	2,221	(1,071)
Intergovernmental Expenditures	474,520	474,520	0	474,520	0
Other Uses		0	0	-	0
Capital Expenditures	50,000	50,000	0	-	50,000
TOTAL	6,052,614	6,052,141	2,990,991	5,976,314	75,827

	ADOPTED	ADJUSTED	FY 2014	PROJECTED	(OVER)/UNDER
	BUDGET FY 2014	BUDGET FY 2014	ACTUAL TO DATE	EXPENDITURES	BUDGET
PURCHASING & STRATEGIC SOURCING					
Personal Services	894,046	788,259	431,759	774,741	13,518
Contractual Services	20,900	20,900	11,334	20,900	0
Material & Supplies	6,800	6,800	1,918	6,800	0
Operating Expenditures	12,100	12,100	3,886	12,100	0
Non-Operating Expenditures	0	0	0	-	0
Intergovernmental Expenditures	0	0	0	-	0
Other Uses	0	0	0	-	0
Capital Expenditures	0	0	0	-	0
TOTAL	933,846	828,059	448,897	814,541	13,518
TAX					
Personal Services	1,259,645	1,259,645	708,736	1,193,750	65,895
Contractual Services	458,122	458,122	349,326	458,622	(500)
Material & Supplies	36,050	35,350	15,494	34,050	1,300
Operating Expenditures	279,200	279,200	8,475	280,000	(800)
Non-Operating Expenditures	126,000	126,700	575	126,700	0
Intergovernmental Expenditures	0	0	0	-	0
Other Uses	0	0	0	-	0
Capital Expenditures	0	0	0	-	0
TOTAL	2,159,017	2,159,017	1,082,606	2,093,122	65,895
zoo					
Personal Services	3,776,642	3,724,592	2,106,364	3,762,862	(38,270)
Contractual Services	0	0			0
Material & Supplies	0	0			0
Operating Expenditures	0	0			0
Non-Operating Expenditures	0	0			0
Intergovernmental Expenditures	0	0			0
Other Uses	0	0			0
Capital Expenditures	0	0			0
TOTAL	3,776,642	3,724,592	2,106,364	3,762,862	(38,270)
GRAND TOTAL GENERAL FUND	351,255,869	348,065,631	196,354,428	346,620,956	1,444,675

GENERAL FUND REVENUE ANALYSIS

For Fiscal Year: 2014

Report Date: 2014-03-31

	4	Adopted Budget 2014	Adjusted Budget 2014	Actual YTD Revenue	Projection 2014	Over/Under Budget	Previous Year's Actual YTD Revenue
	Property Taxes	143,651,090	143,651,090	137,706,760	143,383,403	(267,687)	133,365,223
	Penalties and Interest-Delinquent Taxes	1,232,070	1,232,070	689,134	1,425,672	193,602	650,234
	Sales Taxes	82,700,626	80,259,965	45,741,433	80,160,166	(99,799)	45,075,070
	Franchise Fees Charges for Services	44,059,942 28,305,849	42,320,291 30,730,024	20,488,345 14,193,300	42,328,689 27,896,447	8,398 (2,833,576)	20,971,531 11,699,469
	Fines and Forfeitures	13,558,677	11,874,838	6,817,201	10,867,239	(1,007,599)	8,614,589
	Licenses and Permits	12,057,858	12,057,858	7,003,732	13,333,296	1,275,438	6,263,195
	Intergovernmental Revenues	2,552,083	2,552,083	1,459,634	1,845,690	(706,393)	873,722
	County Participation	448,496	448,496	0	725,000	276,504	0
	Interest Rents and Other	400,000 1,535,904	400,000 1,535,904	(158) 833,904	400,000 1,540,314	0 4,410	0 870,941
	Transfers In	20,730,894	20,980,632	11,249,142	18,945,699	(2,034,933)	8,111,839
	SIF Revenues	0	0	0	0	0	20,203
	Other Sources (Uses) Total General Fund:	22,380 351,255,869	22,380 348,065,631	28,486 246,210,914	28,486 342,880,101	6,106 (5,185,529)	43,215 236,559,231
101010	Property Taxes	140,000,010	140,000,010	100 070 104	141 004 005	(004 545)	100 000 750
401010 401020	Real Property Tax Collections Personal Property Tax Collections	142,206,210 32,529	142,206,210 32,529	136,879,164 100,611	141,884,695 100,610	(321,515) 68,081	132,696,752 32,529
401050	Special Fees - Delinquent Tax Collections		1,412,351	726,986	1,398,098	(14,253)	635,943
	Total Property Taxes	143,651,090	143,651,090	137,706,760	143,383,403	(267,687)	133,365,223
	Penalties and Interest						
401030	Penalties Property Tax Collections	1,232,070	1,232,070	689,134	1,425,672	193,602	650,234
401040	Interest Property Tax Collections	1,232,070	0 1,232,070	0 689,134	1 405 670	102.002	0
		1,232,070	1,232,070	009,134	1,425,672	193,602	650,234
411000	<u>Sales Taxes</u> Sales Tax	00 711 050	70 070 507	44 757 000	70 10F 000	(74.707)	44 201 000
411010	Hotel Occupancy Tax	80,711,258 0	78,270,597 0	44,757,803 0	78,195,860 0	(74,737) 0	44,321,098 0
411020	Mixed Beverage Tax	1,934,036	1,934,036	954,581	1,909,161	(24,875)	740,117
411030	Bingo Tax	55,332	55,332	29,050	55,145	(187)	13,854
411040 411050	Hotel Motel Tax Penalty Tax Motor Vehicle Rental Taxes	0	0	0	0	0	0
411030	Total Sales Taxes	82,700,626	80,259,965	45,741,433	80,160,166	(99,799)	45,075,070
420230	Franchise Fees Texas Gas Service	2,951,280	2,951,280	852,247	3,004,527	53,247	905,592
420230	Time-Warner	3,275,509	3,275,509	1,498,144	2,990,995	(284,514)	1,623,897
420250	El Paso Water Utilities	11,436,200	10,443,117	4,553,960	10,736,586	293,469	5,049,557
420260	E-Spire (ACSI)	0	0	0	0	0	0
420280	GST Telecom	0	0	0	0	0	0
420290 420300	AT&T Oneok	6,850,728 1,200,000	6,104,160 1,200,000	2,995,630 670,395	6,104,160 1,168,665	0 (31,335)	3,233,196 629,111
420310	El Paso Natural Gas City Sales	0	0	0	0	0	0
420320	Electric Company	16,007,679	16,007,679	8,634,515	15,585,262	(422,417)	8,373,531
420330	Telecom Franchises Total Franchise Fees	2,338,546	2,338,546	1,283,454	2,738,494	399,948	1,156,648
	Total Franchise Fees	44,059,942	42,320,291	20,488,345	42,328,689	8,398	20,971,531
40E007	Charges for Services	4 507 000	E 404 E70	0.100.507	0.000.505	(4 E00 044)	1 505 000
405067 430620	Reimbursed Expenditures Reimbursed Damages	4,527,663 14,723	5,401,576 14,723	2,162,507 5,544	3,892,535 10,206	(1,509,041) (4,517)	1,535,002 2,362
431180	Food Establishments Site Assessment	92,000	92,000	65,753	92,000	(4,517)	43,739
431190	Hazard Analysis Critical Control	0	0	0	0	0	0
431200	Ambulance Service Revenue	10,188,700	10,188,700	5,930,325	10,188,700	0	4,843,473
431260 431270	County Food Safety Overseas Immunizations	95,000 23,000	95,000 23,000	64,100 28,867	95,000 32,000	9,000	14,875 21,550
431280	Animal Impoundment Fees	0	0	(37,585)	02,000	0,000	234,954
431310	Dental Clinic Fees	300,000	300,000	159,192	300,000	0	104,933
431320	STD Clinic Visit	135,000	135,000	87,848	135,000	0	60,875
431330 431340	Lab TB - Mycology Tests Milk and Dairy Lab Tests	30,000 25,000	30,000 25,000	20,103 3,536	30,000 25,000	0	20,817 10,501
431350	Child Health	25,000	25,000	0,550	25,000	0	0
431360	Routine Immunizations	25,000	25,000	14,023	25,000	0	17,079
431370	STD HIV Lab Tests	25,000	25,000	6,510	5,000	(20,000)	13,664
431380 440000	Water Lab Tests Museums Admission Revenue	70,000 42	70,000 42	44,964 0	70,000 42	0	44,496 42
440040	General Admissions Revenue	628,950	628,950	213,917	628,795	(155)	210,770
440050	Parking Fee Revenue	0	0	0	0	0	0
440060	Swimming Pool Admissions	0	0	0	0	0	0
440200	Meter Revenue	1,992	1,992	1,213	1,992	0	1,206

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	Report Date:	2014-03-31					
		Adopted Budget 2014	Adjusted Budget 2014	Actual YTD Revenue	Projection 2014	Over/Under Budget	Previous Year's Actual YTD Revenue
440210	Patching Street Cuts	38,508	38,508	0	0	(38,508)	29,821
440220	Street Lights	17,844	17,844	0	0	(17,844)	83,905
443000	Library Fees	241,000	241,000	74,483	122,818	(118,182)	106,097
443010 443020	Event Fees Instructional Fees	35,320 381,870	35,320 381,870	16,551 209,964	32,250 381,870	(3,070)	13,708 197,628
443030	Membership Fees	25,000	25,000	14,503	28,137	3,137	197,020
443040	Child Care Services	476,450	476,450	191,805	476,450	0,107	237,180
443050	Facility Management Fees	0	0	0	0	0	0
443060	Sales to the Public	26,972	26,972	14,322	26,972	0	15,663
443070	Organized Sports Leagues Fees	1,037,500	1,037,500	438,066	1,037,500	0	487,870
443550 443560	Misc Charges - Sales to Departments Indirect Cost Recovery	540 1,671,289	540 3,221,551	145 1,408,977	540 2,686,619	0 (534,932)	280 1,017,896
445040	Pension Payback - Principal	1,071,209	0,221,331	1,408,977	2,000,019	(334,932)	1,017,090
446000	NSF Check and Other Fees	83	83	0	0	(83)	83
446010	Forfeitures of Bid Deposits	0	0	0	0	0	0
446020	Tax Office Certificates	18,000	18,000	13,063	20,163	2,163	15,175
450110	Amigo Man Royalty Revenue	0	0	0	0	0	0
450400	Gus and Goldie Royalty Revenue	2,500	2,500	2,500	2,500	0	440
450630 450640	Public Information Distribution Fee Bank Fees Credit Card Fees	27,189 84,487	27,189 84,487	13,693 54,711	20,862 88,541	(6,327) 4,054	17,338 43,300
450650	Miscellaneous Non-Operating Revenues	800,000	800,000	896,671	771,740	(28,260)	505,422
450680	Photostats	365,894	365,894	195,659	335,415	(30,479)	172,177
450690	Vending Machine Proceeds	58,032	58,032	27,093	51,010	(7,022)	33,196
450710	Fees Required by Ordinance	0	0	0	0	0	0
450720	Parkland Dedication Fees	0	0	0	0	0	0
450730	Annual Registration Fee - Lobby	2,470	2,470	1,800	2,470	0	1,235
450740 460230	Economic Development - City Fund Civic Center Revenue	292,811 0	292,811 0	0	0	(292,811)	0
460400	Program Income	0	0	0	0	0	0
470500	Transfer from Capital Projects	6,520,020	6,520,020	1,848,479	6,279,320	(240,700)	1,539,597
	Total Charges for Services	28,305,849	30,730,024	14,193,300	27,896,447	(2,833,576)	11,699,469
440000	Fines and Forfeitures	0	0	0		0	0
440380 440390	Marshalls Warrants Anticipated Warrant Fees	0 274,400	0 274,400	0 165,577	209,737	0 (64,663)	0 155,288
440400	Moving Violation Fines	3,115,767	2,388,336	1,505,863	2,388,336	(04,000)	1,969,073
440410	Public Inspection Violations	51,250	51,250	16,236	33,700	(17,550)	28,514
440420	Health Code Violations	22,540	22,540	12,309	15,000	(7,540)	21,172
440430	Animal Violations	50,924	50,924	40,234	61,378	10,454	47,283
440440	Liability Insurance Violations	2,249,200	1,292,792	1,079,424	1,525,359	232,567	1,755,000
440450 440460	Misdemeanors Misdemeanor Warrants	431,200 64,008	431,200	191,790	301,277 22,697	(129,923)	247,679
440470	Moving Warrants	536,560	64,008 536,560	17,849 284,125	398,222	(41,311) (138,338)	24,123 433,686
440480	Arrest Fees - Moving Violations	593,400	593,400	281,769	439,017	(154,383)	371,391
440490	Parking Court Costs	73,110	73,110	42,991	75,542	2,432	32,929
440500	City Court Costs	400,830	400,830	193,489	312,277	(88,553)	229,166
440510	Undistributed	20,000	20,000	6,775	6,775	(13,225)	21,151
440520	Overpayment Muni Court Tickets	10,000	10,000	8,642	12,008	2,008	69,371
440530	Special Expense Fee	676,200	676,200	384,871	624,278	(51,922)	403,256
440540 440550	Muni Court Building Security Fund Moving Violation Forfeits	0 2,948,960	0 2,948,960	(<mark>9)</mark> 1,268,472	0 2,022,929	0 (926,031)	(<mark>3)</mark> 1,757,551
440560	Parking Forfeits Fines	1,570,000	1,570,000	1,080,539	1,896,857	326,857	814,546
440570	Appellate Docket Fees	2,440	2,440	1,160	1,410	(1,030)	1,738
440580	Recoveries - Professional Bond	3,724	3,724	68,720	101,254	97,530	520
440590	Muni Court Tech Fee Collection	0	0	(12)	0	0	0
440600	Time Payment Fees - Muni Court	330,780	330,780	102,125	310,780	(20,000)	129,646
440620 440630	CITY - FTA SBCSS Fines - Muni Court	60,180 0	60,180 0	26,961 0	40,173	(20,007)	51,120 0
440630	Narcotics Reimbursement Fee	9,504	9,504	2,341	9,504	0	5,828
440650	Teen Court Revenue	0,304	0,504	30	30	30	20
440660	Judicial Salaries - City	63,700	63,700	34,358	58,127	(5,573)	44,541
440670	Red Light Camera Violations	0	0	0		0	0
441000	Appeals Board Fees	0	0	572	572	572	0
	Total Fines and Forfeitures	13,558,677	11,874,838	6,817,201	10,867,239	(1,007,599)	8,614,589
	Licenses and Permits						
441010	<u>Licenses and Permits</u> Building Services Investigation Fees	12,000	12,000	2,868	12,000	0	5,606
441010	Building Permits	2,000,000	2,000,000	2,868 1,300,650	2,329,200	329,200	961,158
441030	Demolition Permits	13,780	13,780	10,399	17,826	4,046	7,303
441040	Electrical Permits	1,067,950	1,067,950	795,328	1,566,741	498,791	603,112
441050	Fire Protection Permits	0	0	0	0	0	0
441060	Grading Permits	201,400	201,400	117,332	202,304	904	107,712
441070	Mechanical Permits	845,350	845,350	435,479	944,617	99,267	383,007

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	Report Date:	2014-03-31					
		Adopted Budget 2014	Adjusted Budget 2014	Actual YTD Revenue	Projection 2014	Over/Under Budget	Previous Year's Actual YTD Revenue
441080	Mobile Home Placement Permits	8,000	8,000	2,595	4,448	(3,552)	4,824
441090	Plan Review Fees	301,500	301,500	290,973	406,573	105,073	129,157
441100 441110	TAS Plan Review Fees Plumbing (CHP) Health Permits	7,500 0	7,500 0	11,344 0	22,633 0	15,133 0	8,200 0
441110	Plumbing Permits	725,571	725,571	444,598	809,551	83,980	389,753
441130	Roofing Permits	487,600	487,600	231,652	403,474	(84,126)	204,919
441140	Sidewalk and Driveway Permits	0	0	13,424	13,323	13,323	17,669
441150	Signs Permits	159,000	159,000	71,737	122,978	(36,022)	88,407
441160	Zoning Board Fees	27,560	27,560	15,540	26,641	(919)	16,550
441170 441180	Special Permits Building Services Report Sales	0	0 0	0	0	0	0
441190	Other Permits and Licenses	290,000	290,000	124,987	294,598	4,598	151,272
441200	Bingo Certification Permits	0	0	0	0	0	0
441210	Charitable Solicitation Permit	8,000	8,000	0	7,643	(357)	4,992
441220	Foreign Trade Zone	0	0	0	0	0	0
441230	Parade Permits	9,000	9,000	4,458	6,585	(2,415)	6,060
441240 441250	Paving Cut Permits Refuse Collectin Permits	8,000 0	8,000 0	3,841 0	5,980 0	(2,020)	4,370 0
441260	Subdivision Permits	265,000	265,000	171,154	312,912	47,912	158,901
441270	Taxi Airport Permit Fees	0	0	0	0	0	0
441280	Taxi Cab Operating Permits	53,450	53,450	10,450	53,450	0	3,463
441290	Alarms Licenses	46,000	46,000	104,765	193,034	147,034	370,990
441300	Alcoholic Beverage Licenses	120,428	120,428	88,711	164,560	44,132	69,304
441310 441320	Amplification Permits Animal Permit and Registration	8,000 0	8,000 0	3,148 0	5,397 0	(2,603)	4,707 0
441330	Assembly Permits	ő	0	0	ő	ő	ő
441340	Cab Driver Licenses	276	276	146	276	0	138
441350	Chauffeur Licenses	3,000	3,000	1,864	3,000	0	2,008
441360	Day Care Licenses	0	0	0	0	0	0
441370 441380	Electrical Licenses Food Establishment Licenses	751,000	0 751,000	0 511,412	0 800,000	0 49,000	0 446,684
441390	Food Management School Fees	650,000	650,000	297,829	600,000	(50,000)	314,126
441400	Home Improvement Contractor Fee	150,000	150,000	94,500	162,000	12,000	91,700
441410	Sign Contractor Licenses	14,000	14,000	3,642	6,243	(7,757)	4,249
441420	Zoning Home Occupation License	11,000	11,000	5,865	10,054	(946)	0
441430	Penalties Late Fees	53,702	53,702	38,236	53,702	0	28,466
441440 441450	Hazardous Chemicals Permits High Piled Combust Storage Permit	144 0	144 0	(144) 0	0	(144) 0	(292) 0
441460	Other Fire Code Permits	0	0	0	0	0	0
441470	Chartered Tour Limo Fees	15,612	15,612	11,021	15,612	0	13,036
441480	Driverless Rental Fees	0	0	750	0	0	300
441490	Storm Drain Permits Fees	9,882	9,882	5,180	9,882	0	6,588
441500 441510	Professional Occupancy License Special Privilege Permits	0 360	0 360	0 200	0 360	0	0 240
441520	Residential Building Permits	3,081,523	3,081,523	1,168,316	2,833,316	(248,207)	1,231,332
441530	Application Annual Process Fee	65,000	65,000	42,718	60,000	(5,000)	28,143
441540	Condemnation Fee	1,500	1,500	630	1,000	(500)	894
441550	Fire Accident Investigation Fee	6,000	6,000	1,675	2,500	(3,500)	2,844
441560		9,000	9,000	7,635	9,000	0	5,475
441630 441640	Taxicab Zone 12 88 Zone Permit 3rd Party Ins Bureau Veritas	950 0	950 0	0	950 0	0	0
441650	3rd Party Ins Vision Consultant	0	0	(8,800)	0	0	0
441660	3rd Party Ins Code Comp Inc	0	0	0		0	(6,800)
441670	3rd Party Ins ECM International	0	0	0		0	0
442000	Fire Inspections Fees	101,193	101,193	54,071	101,193	0	55,567
442010 442020	Hazmat Fees Police - Special Events Fees	378,990 0	378,990 0	372,235 0	648,103 0	269,113 0	284,423 0
442020	Wrecker and Storage Fees	0	0	88,592	0	0	0
442040	Taxi Inspection Fees	62	62	0	62	0	62
442050	Vehicle For Hire Inspection Fee	0	0	0	0	0	0
442060	False Alarm Penalty	89,575	89,575	50,725	89,575	0	52,575
	Total Licenses and Permits	12,057,858	12,057,858	7,003,732	13,333,296	1,275,438	6,263,195
400000	Intergovernmental Revenue	=	-	•	ē	-	-
460000	Federal Grant Proceeds	0	0	10.035	0	0	0 5.206
460010 460020	State Grant Proceeds Local Grant Proceeds	0	0 0	10,935 0	0	0	5,206 0
460020	City Match of Grant Proceeds	0	0	0	0	0	0
460210	Consolidated Data Process Revenue	0	0	0	0	0	0
460220	Interlocal Tax Collection Agreement	2,155,958	2,155,958	1,371,490	1,449,565	(706,393)	667,975
460250	Interlocal Agreements - Health	396,125	396,125	77,208	396,125	(706.202)	200,541
	Total Intergovernmental Revenue	2,552,083	2,552,083	1,459,634	1,845,690	(706,393)	873,722

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	Adopted Budget 2014	Adjusted Budget 2014	Actual YTD Revenue	Projection 2014	Over/Under Budget	Previous Year's Actual YTD Revenue
County Participation						
County Participation	448,496	448,496	0	725,000	276,504	0
<u>Interest</u>						
Investment Interest Revenue	400,000	400,000	(158)	400,000	0	0
Rents and Other						
Facilities Rentals Revenue	846,860	846,860	448,219	844,907	(1,953)	450,783
Property Lease Revenue	683,000	683,000	373,826	683,000	0	417,407
Donations	800	800	3,402	3,401	2,601	0
Non-Cash In Kind Contributions	0	0	0	0	0	0
Penalties and Interest	4,695	4,695	8,457	8,457	3,762	2,752
Escheat to City Misc Revenues	549	549	0	549	0	0
Total Rents and Other	1,535,904	1,535,904	833,904	1,540,314	4,410	870,941
Transfers In						
Airport Indirect Cost Reimbursement	1,272,979	1,272,979	0	1,272,979	0	1,000,415
Mass Transit Indirect Cost Reimbursemer	3,340,800	3,340,800	1,948,800	3,340,800	0	1,925,000
Interfund Transfers (Sources)	16,117,115	14,566,853	9,300,342	14,331,920	(234,933)	5,186,424
Fund Balance Transfers (Source)	0	1,800,000	0	0	(1,800,000)	0
Payment in Lieu of Taxes	0	0	0	0	0	0
Total Transfers In	20,730,894	20,980,632	11,249,142	18,945,699	(2,034,933)	8,111,839
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			•			22.422
						20,190
						11
						1
Total SIF Revenues		0	0	0	0	20,203
Other Sources (Uses)						
Claims Settlement	22,380	22,380	28,486	28,486	6,106	43,215
TOTAL REVENUE	351,255,869	348,065,631	246,210,914	342,880,101	(5,185,529)	236,559,231
	County Participation County Participation Interest Investment Interest Revenue Rents and Other Facilities Rentals Revenue Property Lease Revenue Donations Non-Cash In Kind Contributions Penalties and Interest Escheat to City Misc Revenues Total Rents and Other Transfers In Airport Indirect Cost Reimbursement Mass Transit Indirect Cost Reimbursement Interfund Transfers (Sources) Fund Balance Transfers (Source) Payment in Lieu of Taxes Total Transfers In SIF Revenues POS CITY - Employee Deductions Group Dental employee Ded - Fire & Polic Group Dental Deuctions - Active City Total SIF Revenues Other Sources (Uses) Claims Settlement	County ParticipationAdopted Budget 2014County Participation448,496InterestInvestment Interest Revenue400,000Rents and Other846,860Property Lease Revenue683,000Donations800Non-Cash In Kind Contributions0Penalties and Interest4,695Escheat to City Misc Revenues549Total Rents and Other1,535,904Transfers In1,272,979Mass Transit Indirect Cost Reimbursemen Interfund Transfers (Sources)16,117,115Fund Balance Transfers (Sources)16,117,115Fund Balance Transfers (Source)0Payment in Lieu of Taxes0Total Transfers In20,730,894SIF Revenues0POS CITY - Employee Deductions Group Dental employee Ded - Fire & Polic Group Dental Deuctions - Active City Total SIF Revenues0Other Sources (Uses) Claims Settlement22,380	County Participation Adopted Budget 2014 Adjusted Budget 2014 County Participation 448,496 448,496 Interest Investment Interest Revenue 400,000 400,000 Rents and Other Facilities Rentals Revenue 846,860 846,860 Property Lease Revenue 683,000 683,000 Donations 800 800 Non-Cash In Kind Contributions 0 0 Penalties and Interest 4,695 4,695 Escheat to City Misc Revenues 549 549 Total Rents and Other 1,535,904 1,535,904 Transfers In Airport Indirect Cost Reimbursement 1,272,979 1,272,979 Mass Transit Indirect Cost Reimbursemen 3,340,800 3,340,800 Interfund Transfers (Sources) 16,117,115 14,566,853 Fund Balance Transfers (Source) 0 0 Total Transfers In 20,730,894 20,980,632 SIF Revenues POS CITY - Employee Deductions - Active City 0 0	County Participation Actual YTD 2014 Actual YTD Revenue County Participation 448,496 448,496 0 Interest Investment Interest Revenue 400,000 400,000 418,496 0 Rents and Other Facilities Rentals Revenue 846,860 846,860 448,219 Property Lease Revenue 683,000 683,000 373,826 Donations 800 800 3,402 Non-Cash In Kind Contributions 0 0 0 0 Penalties and Interest 4,695 4,695 8,457 8,	County Participation Adopted Budget Adjusted Budget 2014 Actual YTD Revenue Projection 2014 County Participation 448,496 448,496 0 725,000 Interest Investment Interest Revenue 400,000 400,000 (158) 400,000 Rents and Other Facilities Rentals Revenue 846,860 846,860 448,219 844,907 Property Lease Revenue 683,000 683,000 373,826 683,000 Donations 800 800 3,402 3,401 Non-Cash In Kind Contributions 0 0 0 0 Penalties and Interest 4,695 4,695 8,457 8,457 Escheat to City Misc Revenues 549 549 0 549 Total Rents and Other 1,535,904 1,535,904 833,904 1,540,314 Transfers In Airport Indirect Cost Reimbursement 1,272,979 1,272,979 0 1,272,979 Airport Indirect Cost Reimbursement 1,3340,800 3,340,800 1,948,800 3	County Participation Adopted Budget 2014 Actual YTD Revenue Projection 2014 Over/Under Budget Participation County Participation 448,496 448,496 0 725,000 276,504 Interest Interest Interest Interest Interest Revenue 400,000 400,000 (158) 400,000 0 Rents and Other Facilities Rentals Revenue 846,860 846,860 448,219 844,907 (1,953) Property Lease Revenue 683,000 683,000 373,826 683,000 0 0 Donations 800 800 3,402 3,401 2,601 0

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